## Telos

## Second Quarter 2022 Earnings

August 9, 2022

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## FINANCIAL PERFORMANCE SUMMARY

## 2Q 2022 Summary

- Delivered revenue above high end of guidance range
- Security Solutions down 4\% YoY (vs. guidance of down low to high teens); Up $15 \%$ sequentially.
- Outperformed guidance due to favorable timing on preexisting programs
- Secure Networks up 17\% YoY (vs. guidance of up MSD to mid teens); Up 7\% sequentially
- Outperformed guidance due to favorable supply chain timing/risk management
- Gross margin also above guidance range at $37.5 \%$ (vs. guidance of $33 \%$ to $35 \%$ )
- Total revenues weighted $55 \%$ to higher margin Security Solutions (vs. guidance of low to mid 50\%)
- Security Solutions margin flat YoY (vs. guidance of mixing lower) due to better than expected sales timing in higher margin preexisting programs
- Secure Networks margins down as expected (vs. guidance of mixing lower)
- Below the line (BTL) expenses were lower than projections due to cost management actions
- Delivered $\$ 4.5 \mathrm{M}$ of Adjusted EBITDA for the quarter, above high end of guidance range


## Overdelivered on Key Financial Metrics in 2Q

## IBM PARTNERSHIP

- Telos is the launch partner for the new Active Governance Services (AGS) offering from IBM Security ${ }^{\circledR}$.
- Teaming to provide capabilities to address organizations' significant cybersecurity risk and compliance challenges.
- AGS is a unique and comprehensive offering coupling the Xacta ${ }^{\circledR}$ suite of tools with IBM services and security expertise to significantly improve the efficacy and efficiency of clients' cybersecurity risk management.
- Target customers include large enterprise organizations in global markets such as Financial Services, Healthcare, Telecom and Energy.


## NOTABLE SUCCESSES

- Security Solutions
- Received Xacta ${ }^{\circledR}$ renewals with several key customers including the Central Intelligence Agency, the U.S. Department of the Interior, the U.S. Environmental Protection Agency, Salesforce and others.
- Received an award from a foreign government customer to implement and utilize Xacta ${ }^{\circledR}$.
- Received a Ghost renewal with a classified customer for continued support.
- Awarded up to a 10-year contract to continue and expand the aviation security practice with TSA.
- Telos ONYX ${ }^{\circledR}$ technology won first place in Mobile Fingerprint Information Challenge (mFIT) hosted by National Institute of Standards and Technology (NIST).
- Secure Networks - Awarded several new contracts including support for the U.S. Air Force SIPRNet Enterprise Modernization effort.


## 2Q AND 1H 2022 YEAR OVER YEAR COMPARISON

## Revenue

Gross Profit
Adjusted EBITDA ${ }^{(1)}$
Free Cash Flow ${ }^{(1)}$

## 2Q



Pull forward of a large delivery on a lower margin Secure Networks program from 2Q21 to 1Q21 skews 2 Q22 revenue and gross margin YoY comparisons.

- Revenue: TLS up $4 \%$. SN up $17 \%$ due to favorable supply chain performance and higher revenue on major programs. SS down $4 \%$ due to completion of U.S. Census program and lower revenues on a classified program.
Gross Margin: TLS down 449 bps to $37.5 \%$. Higher weighting of revenues to lower margin SN in 2Q22 (45\%) compared to 2Q21 (40\%). SN GM down 697 bps to $18.0 \%$ due to higher revenue recognition on lower margin programs. SS GM unchanged at $53.3 \%$.
Adj. EBITDA: Down $\$ 0.7 \mathrm{M}$ primarily due to $\$ 1.6 \mathrm{M}$ lower gross profit, partially offset by lower below the line expenses.
Free Cash Flow: Up \$4.0M due to favorable working capital dynamics.
Capital Deployment: Repurchased $\$ 3 M$ of stock. Daily repurchases have continued into 3 Q.


Outperformed Forecast in 2Q and 1H; Deploying FCF Strength to Share Repurchases
TPlos

1. Adjusted EBITDA, Adjusted EPS, and Free Cash Flow are non-GAAP financial measures. Reconciliations to GAAP financial measures are provided in the appendix.

|  | $\text { 3Q } 2022$ <br> Low End | $\begin{aligned} & \text { 3Q } 2022 \\ & \text { High End } \end{aligned}$ |
| :---: | :---: | :---: |
| Revenue | \$58M <br> -16\% YoY +4\% Sequentially | $\begin{gathered} \$ 62 \mathrm{M} \\ -10 \% \text { YoY } \\ +11 \% \text { Sequentially } \end{gathered}$ |
| Adjusted EBITDA ${ }^{(1)}$ | \$3.5M <br> 6\% Margin | \$5.0M <br> 8\% Margin |

[^0]
## Sequential Sales Growth Expected to Continue into 3Q

|  | Updated Guidance |  |
| :---: | :---: | :---: |
|  | FY 2022 <br> Low End | $\text { FY } 2022$ <br> High End |
| Revenue | $\$ 226 \mathrm{M}$ <br> -7\% YoY | \$242M $0 \%$ YoY |
| Adjusted EBITDA ${ }^{(1)}$ | \$18M <br> 8\% Margin | \$24M <br> 10\% Margin |


|  | Prior Guidance |  |
| :---: | :---: | :---: |
|  | FY 2022 <br> Low End | FY 2022 <br> High End |
| Revenue | \$226M <br> $-7 \%$ Yoy | \$257M <br> $+6 \%$ Yoy |
| Adjusted <br> EBITDA |  |  |

## Updated Guidance Assumptions

- Security Solutions (SS) growth assumptions:
- +/- MSD YoY
- Secure Networks (SN) growth assumptions:
- Down MSD to DD YoY due to ongoing wind-down of two large programs coming to successful completion as expected
- Total company 1 H revenues represent $44 \%-47 \%$ of full year revenues
- Gross margin likely slightly up to down YoY
- Security Solutions flat to slightly lower; Secure Networks lower
- Security Solutions revenues weighted low 50\% of total
- BTL expenses excluding stock comp >\$5M higher YoY
- Notable updates from prior guidance: lower assumptions on TSA PreCheck revenues and new business in 2 H , lower gross margin on SN , lower BTL expenses in 2 H largely buffer impact on Adjusted EBITDA margins


## Core Business Performing Well; Sequential Sales Growth Expected to Continue into 3Q and 4Q

## SUMMARY

Delivered a solid 2Q and outperformed on key financial metrics

Strong first half gross margin expansion and free cash flow generation

Formed a new strategic partnership with IBM Security ${ }^{\circledR}$

Returning free cash flow to shareholders through share repurchases

Core business expected to continue performing well during the second half; taking a slightly more cautious approach to new business in the second half; managing forecast and expenses accordingly

## Appendix

## NON-GAAP FINANCIAL MEASURES

In addition to its results determined in accordance with GAAP, the Company believes the non-GAAP financial measures of Enterprise EBITDA, Adjusted EBITDA, Adjusted EBITDA margin, Adjusted Net Income (Loss), Adjusted EPS and Free Cash Flow are useful in evaluating its operating performance. The Company believes that this non-GAAP financial information, when taken collectively with the Company's GAAP results, may be helpful to readers of its financial statements because that information provides consistency and comparability with past financial performance and assists in comparisons with other companies, some of which use similar non-GAAP financial information to supplement their GAAP results. The non-GAAP financial information is presented for supplemental informational purposes only, should not be considered a substitute for financial information presented in accordance with GAAP, and may be different from similarly-titled non-GAAP measures used by other companies. A reconciliation is provided below for each of these non-GAAP financial measures to the most directly comparable financial measure stated in accordance with GAAP.

The Company uses these non-GAAP financial measures to understand and evaluate its core operating performance and trends, to prepare and approve its annual budget, to develop short-term and long-term operating plans, and to evaluate the performance of certain management personnel when determining incentive compensation. The Company believes these non-GAAP financial measures facilitate comparison of its operating performance on a consistent basis between periods by excluding certain items that may, or could, have a disproportionately positive or negative impact on its results of operations in any particular period. When viewed in combination with the Company's results prepared in accordance with GAAP, these non-GAAP financial measures help provide a broader picture of factors and trends affecting the Company's results of operations.

## 2022 ADDITIONAL MODELING INPUTS

|  | $2021$ <br> Full Year | 2022E <br> Full Year | $\begin{gathered} 2022 E \\ 3 Q \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Gross Margin | 35.5\% | 34\% to 36\% | 31\% to 32.5\% |
| Stock Comp | \$60.2M | \$63M to \$66M | \$16M to \$18M |
| Depreciation \& Amortization | \$5.6M | \$7M to \$9M | \$2M to \$3M |
| Share Count | 66.8 M | 67 M to 68M | $\sim 67.5 \mathrm{M}$ |
| Tax Rate | 0.1\% | - | - |
| Capex \& Capitalized Software | \$13.2M | $\$ 12 \mathrm{M} \text { to }$ \$14M | $\begin{gathered} \$ 2.5 \mathrm{M} \text { to } \\ \$ 3.5 \mathrm{M} \end{gathered}$ |
| Below The Line Expenses ${ }^{(1)}$ | \$69.9M | \$75M to \$77M | $\begin{gathered} \$ 18.5 \mathrm{M} \text { to } \\ \$ 20 \mathrm{M} \end{gathered}$ |

## 2022E Full Year YoY Commentary

- Slightly up to down gross margins primarily due to lower SN margins
- $\sim 4 \mathrm{M}$ included in COS for $F Y$, Up to $\sim \$ 1 M$ in COS for 3Q
- Higher amortization on previously capitalized development costs
- Not meaningful
- Higher D\&A, TSA readiness, BD/sales/channel, and other G\&A operational capability that ramped throughout last year


## 2021 GAAP AND ADJUSTED FULL YEAR RESULTS

(Amounts in thousands)

|  | Q1 |  |  |  | Q2 |  |  |  | ${ }^{2021}$ |  |  |  | Q4 |  |  |  | FY |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Securty Soutions Secure Networks | 22,830 32,288 |  | - | 22,830 32,988 | ${ }_{\substack{32,236 \\ 21,408}}$ |  |  | 32,236 21,488 | 34,599 |  |  | 34,59 <br> 34,43 | 33,10 30,140 |  |  | $\begin{aligned} & 33,10 \\ & 30,140 \end{aligned}$ | 123,534 118,899 |  |  | 123,534 118,89 |
| Total | 55,788 |  |  | 55,758 | 53,644 |  |  | 53,64 | 68,982 |  |  | 68,982 | 64,050 |  |  | 64,050 | 242,433 |  |  | 242,433 |
| Gross Profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Security Solutions | 9,327 | 548 | - | 9,875 | 17,188 | 525 | - | 17,713 | ${ }^{19,517}$ | 633 | - | 20,150 | 18,873 | 583 | . | ${ }^{19,456}$ | 64,904 | 2,889 | - | ${ }^{67,193}$ |
| Secure Networks | 5,143 | 77 |  | 5,220 | 5,346 | 106 |  | 5,452 | 5,360 | 85 |  | 5,445 | 5,276 | 83 |  | 5,359 | 22,125 | 351 |  | 21,476 |
| Total | 14,470 | 625 |  | 15,095 | 22,53 | 631 | . | 23,165 | 24,877 | 718 |  | 25,595 | 24,199 | 666 |  | 24,815 | 86,029 | 2,640 |  | 88,699 |
| Gross Margin |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Security solutions | 40.9\% | 2.4\% | 0.0\% | 43.3\% | 53.3\% | 1.6\% | 0.0\% | 54.9\% | 56.5\% | 1.8\% | 0.0\% | 58.3\% | 55.7\% | 1.7\% | 0.0\% | 57.4\% | 52.5\% | 1.9\% | 0.0\% | 54.4\% |
| Secure Networks | 15.6\% | 0.2\% | 0.0\% | 15.9\% | 25.\% | 0.5\% | 0.0\% | 25.5\% | 15.\%\% | 0.2\% | 0.0\% | 15.8\% | 17.5\% | 0.3\% | 0.0\% | 17.8\% | 17.8\% | 0.3\% | 0.0\% | 18.1\% |
| Total | 26.0\% | 1.1\% | 0.0\% | 27.1\% | 42.0\% | 1.2\% | 0.0\% | 43.\% | 36.1\% | 1.0\% | 0.0\% | 37.1\% | 37.7\% | 1.0\% | 0.0\% | 38.7\% | 35.\% | 1.1\% | 0.0\% | 36.6\% |
| sgra |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales and Marketing | 3,826 | 1,547 |  | 2,279 | 5,043 | 2,233 |  | 2,810 | 5,363 | 1,536 |  | 3,827 | 5,423 | 1,873 |  | 3,550 | 19,655 | 7,189 |  | 12,466 |
| Research and Development | 4,061 | 461 | . | 3,600 | 5,327 | 648 |  | 4,679 | 4,863 | 970 |  | 3,893 | 4,845 | 1,189 |  | 3,656 | 19,096 | 3,268 |  | 15,828 |
| $\bigcirc$ Seneral and Administrative | 20,077 | 11,037 |  | 9,040 | 29,635 | 17,824 |  | 11,811 | 19,739 | 9,148 |  | 10,591 | 19,292 | 9,125 |  | 10,167 | 88,742 | 47,134 |  | 41,608 |
| Total | 27,964 | 13,045 |  | 14,919 | 40,005 | 20,705 | . | 19,300 | 29,965 | 11,654 |  | 18,311 | 29,560 | 12,187 |  | 17,373 | 127,93 | 57,51 |  | 69,902 |
| EBI/ /operaing Income (Loss) | (13,49) | 13,670 | - | 176 | (17,471) | 21,336 | - | 3,865 | (5,088) | 12,372 |  | 7,284 | (5,411) | 12,853 |  | 7,442 | (41,644) | 60,231 |  | 18,767 |
| Interest Expense | (196) |  |  | (196) | (192) | - |  | (192) | (195) |  |  | (195) | (194) |  |  | (194) | (777) |  |  | (777) |
| $\frac{\text { Other Income (Expense) }}{\text { Earnings Before Taxes (EBT) }}$ | (1,054) |  | 1,054 |  | ${ }^{32}$ |  | ${ }^{(32)}$ |  | 20 |  | ${ }^{(20)}$ |  | 81 |  | (81) |  | (121) |  | 921 |  |
|  | (14,74) | 13,670 | 1,054 | (20) | (17,631) | 21,336 | (32) | 3,673 | (5,263) | 12,372 | ${ }^{(20)}$ | 7,089 | (5,524) | 12,853 | (81) | 7,248 | (43,162) | 60,231 | 921 | 17,990 |
| Tax Provision | (34) |  |  | (34) | (13) |  |  | (13) | 41 |  |  | 41 | 34 |  |  | 34 | 28 |  |  | 28 |
| Net Income (Loss) | (14,78) | 13,670 | 1,054 | (54) | (17,644) | 21,336 | (32) | 3,660 | (5,222) | 12,372 | (20) | 7,130 | (5,990) | 12,853 | (81) | 7,282 | (4,134) | 60,331 | 921 | 18,018 |
| $\begin{aligned} & \text { Share Count } \\ & \text { EPS } \end{aligned}$ | $\begin{aligned} & 64,425 \\ & (0.23) \end{aligned}$ | $\begin{array}{r} 64,655 \\ 0.21 \end{array}$ | $\begin{aligned} & 64,625 \\ & 0.02 \\ & \end{aligned}$ | $\begin{gathered} 64,255 \\ (0.00) \end{gathered}$ | $\begin{gathered} 66,616 \\ (0,26) \end{gathered}$ | $\begin{gathered} 6,616 \\ 0.626 \\ 0.62 \end{gathered}$ | $\begin{gathered} 6,6,616 \\ (0,000 \end{gathered}$ | $\begin{gathered} 66,616 \\ 0.05 \\ 0.05 \end{gathered}$ | $\begin{aligned} & 66,755 \\ & (0,08) \\ & (0.0 \end{aligned}$ | $\begin{aligned} & 66,755 \\ & \hline 6,19 \end{aligned}$ | $\begin{gathered} 66,755 \\ (0.000 \end{gathered}$ | $6,7555$ | ${ }_{\substack{66,756 \\ \text { (0.08) }}}^{(5,509}$ | 66,756 0.19 | $\underset{\substack{66,56 \\(0.00)}}{ }$ | $\begin{aligned} & 6,756 \\ & 0.71 \end{aligned}$ | ${ }_{\text {che }}^{\text {66,374 }}$ (0.55) | $\underset{0}{66,374}$ | $\begin{gathered} 66,344 \\ \hline .01 \end{gathered}$ | ¢66,344 |
| Net Income (Loss) Other Income (Expense) | (14,788) | 13,670 | 1,054 | (54) | (17,644) | 21,336 | (32) | 3,660 | (5,222) | 12,372 | ${ }^{(20)}$ | 7,130 | (5,990) | 12,853 | (81) | 7,282 | (43,134) | 60,231 | 921 | 18,018 |
|  | 1,054 |  | (1,054) |  | ${ }^{(32)}$ |  |  |  | ${ }^{(20)}$ |  | ${ }^{20}$ |  | ${ }^{(81)}$ |  | 81 |  | ${ }^{921}$ |  | (921) |  |
| Interest Expense <br> Tax Provision <br> Depreciation \& Amortization | 196 |  |  | 196 | 192 |  |  |  | 195 |  |  | 195 | 194 |  |  | 194 | 77 |  |  | 77 |
|  | 34 |  |  | 34 | 13 |  |  | 13 | (41) |  |  | (41) | (34) |  |  | (34) | (28) |  |  | (28) |
|  | 1,360 |  |  | 1,360 | 1,404 |  |  | 1,404 | 1,459 |  |  | 1,459 | 1,401 |  |  | 1,401 | 5,624 |  |  | 5,624 |
| EBITDA | (12,134) | 13,670 |  | 1,536 | (16,067) | 21,336 |  | 5,269 | (3,629) | 12,372 |  | 8,743 | (4,000) | 12,853 |  | 8,843 | (35,840) | 60,231 |  | 24,39 |
|  | Actuals |  |  |  | Actuals |  |  |  | Actuals |  |  |  | Actuals |  |  |  | Actuals |  |  |  |
| Cash Flow from Operations | (6,882) |  |  |  | 3,528 |  |  |  | 12,991 |  |  |  | $(2,375)$ |  |  |  | 7,262 |  |  |  |
| Capitalized Software | (2,165) |  |  |  | (1,498) |  |  |  | (3,009) |  |  |  | (3,296) |  |  |  | (9,968) |  |  |  |
| ${ }^{\text {PPE }}$ | (480) |  |  |  | (590) |  |  |  | (575) |  |  |  | (1,556) |  |  |  | $(3,201)$ |  |  |  |
| ${ }_{\text {capex }}$ | (2,645) |  |  |  | (2,088) |  |  |  | (3,584) |  |  |  | (4,852) |  |  |  | (13,169) |  |  |  |
| Free Cash Fow | (9,527) |  |  |  | 1,440 |  |  |  | 9,407 |  |  |  | $(7,227)$ |  |  |  | (5,907) |  |  |  |

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## 2021 and 2022 GAAP AND ADJUSTED FIRST HALF RESULTS

(Amounts in thousands)


## RECONCILIATIONS

Enterprise EBITDA and Adjusted EBITDA (Unaudited)

|  | For the Three Months Ended |  |  |  | For the Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2022 |  | June 30, 2021 |  | June 30, 2022 |  | June 30, 2021 |  |
|  | (in thousands) |  |  |  |  |  |  |  |
| Net loss | \$ | $(12,289)$ | \$ | $(17,644)$ | \$ | $(27,272)$ | \$ | $(32,422)$ |
| Adjustments: |  |  |  |  |  |  |  |  |
| Non-operating (income)/expense |  | (118) |  | (32) |  | (130) |  | 1,022 |
| Interest expense |  | 187 |  | 192 |  | 377 |  | 388 |
| Provision for income taxes |  | 54 |  | 13 |  | 125 |  | 47 |
| Depreciation and amortization |  | 1,505 |  | 1,404 |  | 2,910 |  | 2,764 |
| Enterprise EBITDA |  | $(10,661)$ |  | $(16,067)$ |  | $(23,990)$ |  | $(28,201)$ |
| Stock-based compensation expense ${ }^{(1)}$ |  | 15,206 |  | 21,336 |  | 29,504 |  | 35,006 |
| Adjusted EBITDA | \$ | 4,545 | \$ | 5,269 | \$ | 5,514 | \$ | 6,805 |

Notes:

1. The stock-based compensation adjustment to EBITDA for the three and six months ended June 30,2022 is made up of $\$ 14.6$ million and $\$ 27.2$ million of stock-based compensation expense for the awarded RSUs and PRSUs, respectively, and $\$ 0.7$ million and $\$ 2.3$ million of other sources of stock-based compensation expense, respectively. The other sources of stock-based compensation consist of accrued compensation, which the Company intends to settle in shares of the Company's common stock. However, it is the Company's discretion whether this compensation will ultimately be paid in stock or cash. The Company has the right to dictate the form of these payments up until the date at which they are paid. Any change to the expected payment form would result in out of quarter adjustments to this add back to Adjusted EBITDA.

## RECONCILIATIONS

Adjusted Net Income (Loss) and Adjusted EPS (Unaudited)

|  | For the Three Months Ended |  |  |  |  |  |  |  | For the Six Months Ended |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2022 |  |  |  | June 30, 2021 |  |  |  | June 30, 2022 |  |  |  | June 30, 2021 |  |  |  |
|  | Adjusted Net Income /(Loss) |  | Adjusted <br> Per Share |  | Adjusted Net Income/(Loss) |  | Adjusted Per Share |  | Adjusted Net Income/(Loss) |  | Adjusted Per Share |  | Adjusted Net Income/(Loss) |  | Adjusted <br> Per Share |  |
|  | (in thousands, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported GAAP measure | \$ | $(12,289)$ | \$ | (0.18) | \$ | $(17,644)$ | \$ | (0.26) | \$ | $(27,272)$ | \$ | (0.40) | \$ | $(32,422)$ | \$ | (0.49) |
| Adjustments: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-operating (income)/expense |  | (118) |  | - |  | (32) |  | - |  | (130) |  | - |  | 1,022 |  | 0.02 |
| Stock-based compensation expense ${ }^{(1)}$ |  | 15,206 |  | 0.22 |  | 21,336 |  | 0.32 |  | 29,504 |  | 0.43 |  | 35,006 |  | 0.53 |
| Adjusted non-GAAP measure | \$ | 2,799 | \$ | 0.04 | \$ | 3,660 | \$ | 0.06 | \$ | 2,102 | \$ | 0.03 | \$ | 3,606 | \$ | 0.06 |
| Weighted-average shares of common stock outstanding |  | 67,876 |  |  |  | 66,616 |  |  |  | 67,717 |  |  |  | 65,621 |  |  |

[^1]1. The stock-based compensation adjustment to net loss for the three and six months ended June 30,2022 is made up of $\$ 14.6$ million and $\$ 27.2$ million of stock-based compensation expense for the awarded RSUs and PRSUs, respectively, and $\$ 0.7$ million and $\$ 2.3$ million of other sources of stock-based compensation expense, respectively. The other sources of stock-based compensation consist of accrued compensation, which the Company intends to settle in shares of the Company's common stock. However, it is the Company's discretion whether this compensation will ultimately be paid in stock or cash. The Company has the right to dictate the form of these payments up until the date at which they are paid. Any change to the expected payment form would result in out of quarter adjustments to this add back to Adjusted Net Income/(Loss).

## RECONCILIATIONS

Free Cash Flow (Unaudited)

|  | For the Three Months Ended |  |  |  | For the Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2022 |  | June 30, 2021 |  | June 30, 2022 |  | June 30, 2021 |  |
|  | (in thousands) |  |  |  |  |  |  |  |
| Net cash flows provided by/ (used in) operating activities | \$ | 7,883 | \$ | 3,528 | \$ | 8,132 | \$ | $(3,354)$ |
| Adjustments: |  |  |  |  |  |  |  |  |
| Purchase of property and equipment |  | (95) |  | (590) |  | (641) |  | $(1,070)$ |
| Capitalized software development costs |  | $(2,339)$ |  | $(1,498)$ |  | $(5,134)$ |  | $(3,663)$ |
| Free cash flow | \$ | 5,449 | \$ | 1,440 | \$ | 2,357 | \$ | $(8,087)$ |


[^0]:    ## Assumptions

    - Security Solutions (SS) revenue and growth assumptions:
    - Down mid to high teens YoY
    - Completion of U.S. Census program, lower revenues on some preexisting programs, lumpiness of $X$ acta ${ }^{\circledR}$ perpetual license sales
    - TSA PreCheck ATO process progressing well, but 3Q revenues, if any, are expected to be de minimis
    - Secure Networks (SN) revenue and growth assumptions:
    - Down MSD to mid teens YoY
    - Ongoing wind-down of two large programs coming to successful completion as expected
    - Gross margin down 350-500 basis points YoY
    - Slight YoY change in revenue mix between SS and SN. SS weighted mid to high $40 \%$ of total revenues compared to $50 \%$ during 3Q21.
    - Revenue within both SS and SN mixing lower YoY
    - BTL expenses excluding stock based compensation $\sim \$ 1 \mathrm{M}$ higher YoY due to ramp of R\&D and G\&A investments during 2021

[^1]:    Notes:

